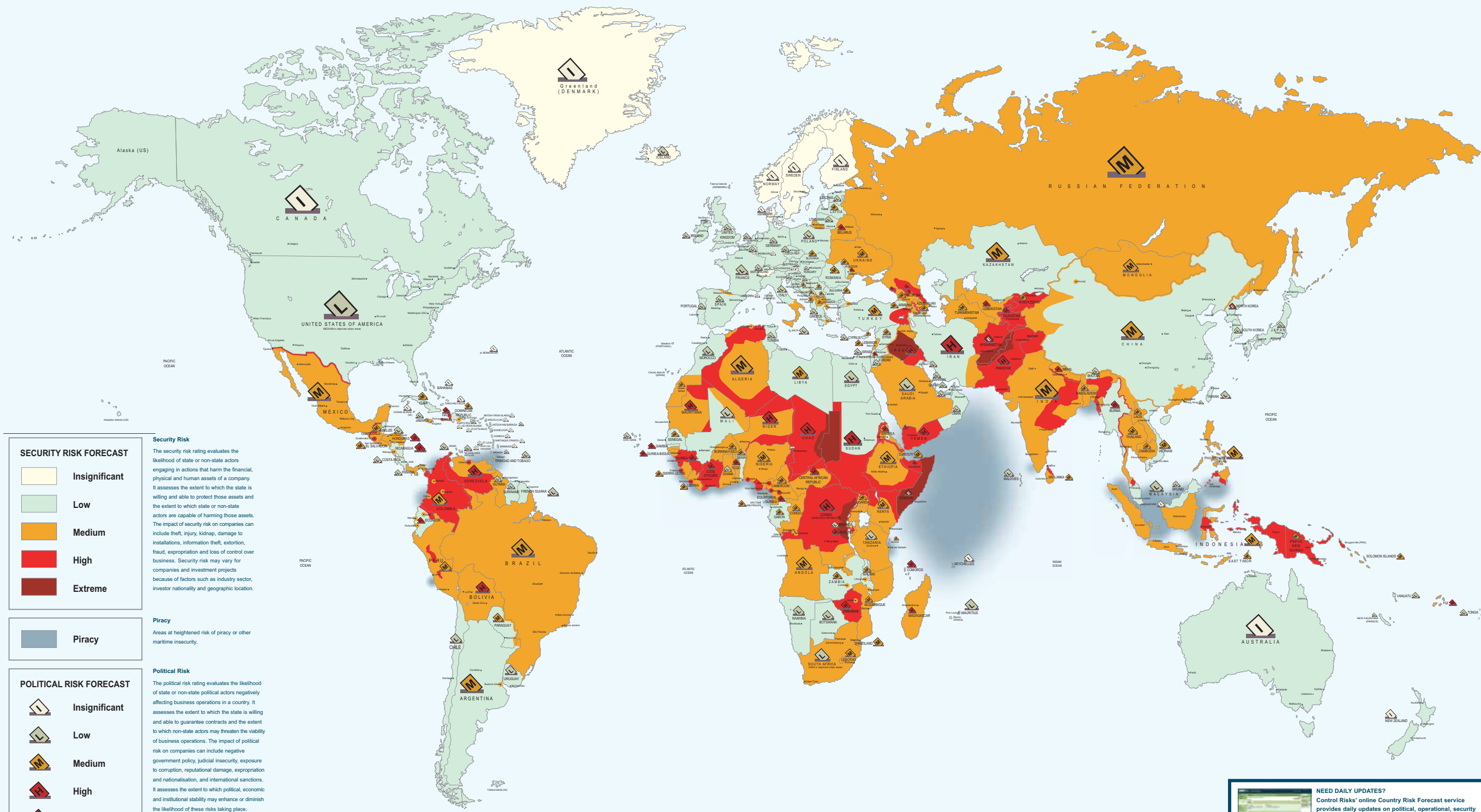


RiskMap 2010

Control Risks is one of the world's leading global business risk consultancies. As a trusted adviser to almost three-quarters of the Fortune Global 500, we protect our clients' most valuable assets: their people, their brand and reputation and their business infrastructure. Our support and advice enables clients to manage the political, security, operational and integrity risks that come with doing business internationally.

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SECURITY RISK FORECAST

- Insignificant
- Low
- Medium
- High
- Extreme

Piracy

- Piracy

POLITICAL RISK FORECAST

- Insignificant
- Low
- Medium
- High
- Extreme

Security Risk
The security risk rating evaluates the likelihood of state or non-state actors engaging in actions that harm the financial, physical and human assets of a company. It assesses the extent to which the state is willing and able to protect those assets and the extent to which state or non-state actors are capable of harming those assets. The impact of security risk on companies can include theft, injury, kidnap, damage to installations, information theft, extortion, fraud, expropriation and loss of control over business. Security risk may vary for companies and investment projects because of factors such as industry sector, investor nationality and geographic location.

Piracy
Areas at heightened risk of piracy or other maritime insecurity.

Political Risk
The political risk rating evaluates the likelihood of state or non-state political actors negatively affecting business operations in a country. It assesses the extent to which the state is willing and able to guarantee contracts and the extent to which non-state actors may threaten the viability of business operations. The impact of political risk on companies can include negative government policy, judicial insecurity, exposure to corruption, reputational damage, expropriation and nationalisation, and international sanctions. It assesses the extent to which political, economic and institutional stability may enhance or diminish the likelihood of these risks taking place. Political risk may vary for companies and investment projects because of factors such as industry sector and investor nationality.

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